

PROFESSOR ALAN COAD

ABRIDGED CURRICULUM VITAE

BIOGRAPHY

Alan was appointed Emeritus Professor at Nottingham University Business School on his retirement in December 2015. At that time he was Professor of Accounting and Head of Division of Accounting. He joined the School from the University of Birmingham, where he had been Head of the Accounting Group and Director of the highly successful MSc International Accounting & Finance Programme.

He qualified as a Chartered Management Accountant while working for United Kingdom Atomic Energy Authority, and went on to hold senior positions in both public and private sectors. He entered an academic career at Sheffield Hallam University in 1985, where he developed research interests in strategic management accounting and management control systems. He has undertaken knowledge transfer and consultancy assignments for Rolls Royce plc., Trent Regional Health Authority, Sheffield City Council and for several SMEs in the private sector.

In his research, Alan has extensive experience of using interpretive, critical and action research methodologies. Primarily engaged in field-study work, recent projects have focused on management control systems in privatised utilities, commercial shipping and family businesses. Formerly Assistant Editor of the *Leadership and Organizational Development Journal* and Associate Editor of the *Journal of Accounting and Organizational Change*, he regularly acts as reviewer for articles published in journals such as *Management Accounting Research*, *Critical Perspectives on Accounting* and *British Accounting Review*. Additionally, in 2016, Alan was a Guest Editor for the Special Issue of *Accounting, Auditing and Accountability Journal* on Strong Structuration Theory in Accounting.

He has acted as external examiner for PhD candidates at the Universities of Manchester, Durham, Kings College London and Dundee. He was a council member of the Management Control Association between 1992 and 2015, and was actively involved in organising their international conferences and workshops; being Lead Organiser of their International Conference held at the University of Nyenrode in the Netherlands in September 2013. He was Head of Accounting Group of Birmingham Business School 2008-2012, and was coordinator of the performance management and business analysis subjects for the Association of Chartered Certified Accountants (ACCA) 2006 -2012.

RESEARCH INTERESTS

Interorganisational cost management and control; institutional perspectives on management accounting; structuration theory; organisation, control and innovation in enterprises.

SELECTED PUBLICATIONS

Coad, A. Jack, L. and Kholeif, A. (2016). "Strong structuration theory in accounting research," *Accounting, Auditing and Accountability Journal*, Vol.29 (7), pp. 1138-1144.

Coad, A. Jack, L. Kholeif, A. (2015). "Structuration theory: Reflections on its further potential for management accounting research" *Qualitative Research in Accounting and Management*, Vol. 12 (2), pp.153-171

- Coad, A. Glyptis, L. (2014). "Structuration: A position-practice perspective and an illustrative study" *Critical Perspectives on Accounting*, Vol. 25, pp. 142-161
- Coad, A.F. and Herbert, I., (2009). "Back to the future: New potential for structuration theory in management accounting research?" *Management Accounting Research*, 20, pp. 177-192.
- Coad, A. F. with Berry, A., Harris, E., Otley, D., and Stringer, C., (2009). "Emerging themes in management control: A review of recent literature", *British Accounting Review*, 41, pp. 2-20.
- Coad, A.F. and Scapens, R.W., (2007). "Beyond boundaries: The benefits of IOCM," *Finance and Management*, February, pp. 3-5.
- Coad, A.F. and Cullen, J., (2006). "Inter-organisational cost management: Towards an evolutionary perspective," *Management Accounting Research*, 17, pp. 342-369.
- Coad, A.F. and Scapens, R.W., (2006). "Inter-organisational cost management," *Financial Management*, July/August, pp. 38-39.
- Coad, A.F., (2005). "Strategy and Control", in Berry, A., Broadbent, J. and Otley, D., *Management Control: Theories, Issues and Performance*, Macmillan, Basingstoke. pp. 167-191.
- Coad, A.F., with Deitz, G. and Cullen, J. (2005). "Can there be non-union forms of workplace partnership?" *Employee Relations*, 27, pp. 289-306.
- Coad, A.F., (1999). "Some Survey Evidence on the Learning and Performance Orientations of Management Accountants," *Management Accounting Research*, 10, pp. 109-135.
- Coad, A.F. and Berry, A.J., (1998). "Transformational Leadership and Learning Orientation," *The Leadership and Organization Development Journal*, 19, pp. 164-172. (Received the award for the most outstanding paper in the 1998 volume of the journal).
- Coad, A.F., (1996). "Smart Work and Hard Work: Explicating a Learning Orientation in Strategic Management Accounting," *Management Accounting Research*, 7, pp. 387-408.
- Coad, A.F. (1995). "Strategic Control" in Berry, A.J., J.Broadbent and D.Otley (eds.), *Management Control: Theories, Issues and Practices*," Macmillan, Basingstoke, pp. 119-138.