



brownejacobson
law, less ordinary



The University of
Nottingham

NHS
East Midlands

The NHS Next Stage Review One Year On: Implications for Health Professionals

Anthony Kealy
Strategic Programmes Director

Safer, high quality care

Improved health

Value for money

Better patient experience

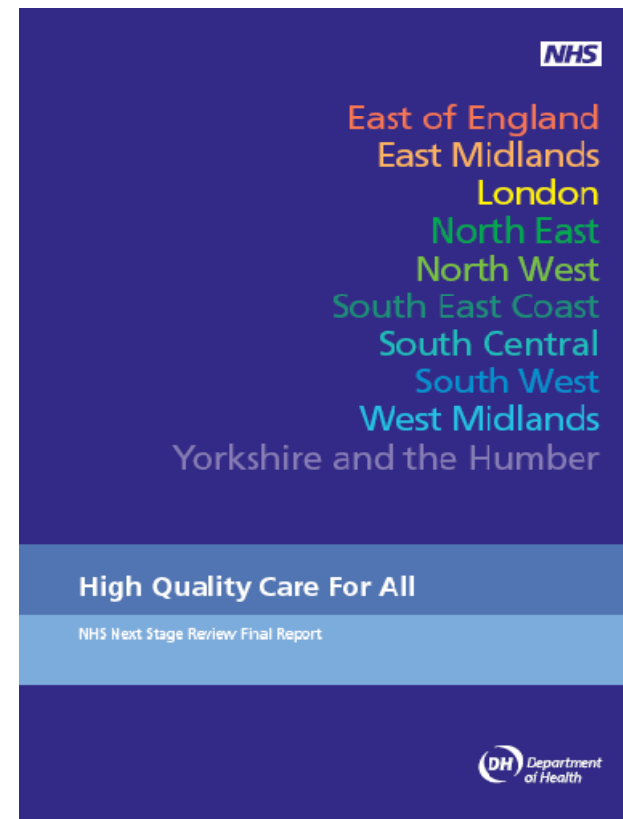
Real influence

More accessible services



The NHS Next Stage Review

NHS
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Three phases of NHS reform



East Midlands



Lord Darzi's Vision



An NHS that gives patients and the public more information and choice, works in partnership and has quality of care at its heart



A clinically-led review

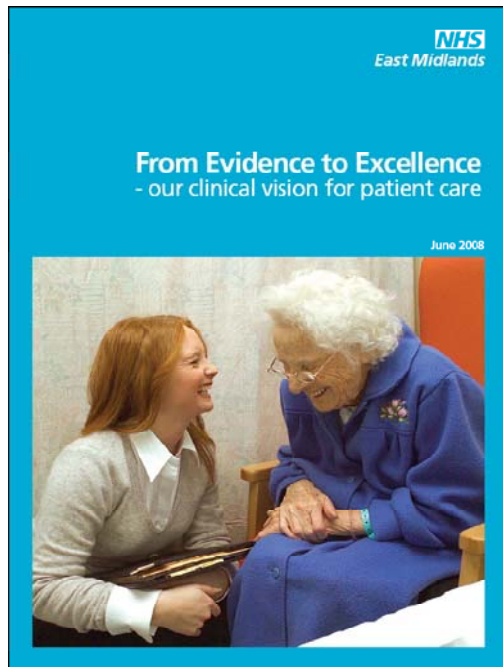
Context

- Core of the Review has been the **people engaged** in it – based on clinically-led process
- Each SHA region held 2 engagement events (nationwide process) and involved people in many more ways
- Every SHA used this as a basis for their vision – published May and June

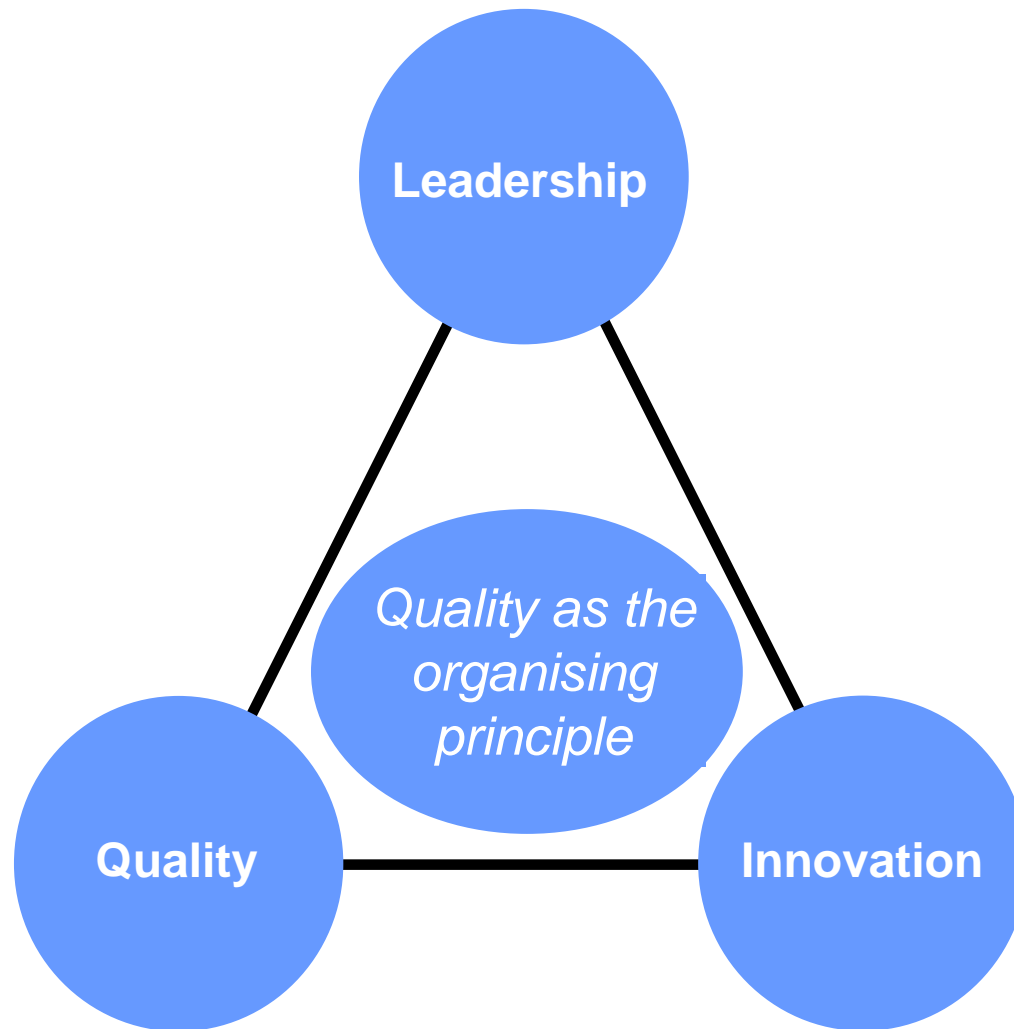
What this has meant in practice:

- More than 2,000 clinicians, social care staff and others involved across the country
- Eight clinical pathway groups in each SHA, a total of 74 nationwide
- 60,000 people participated locally and nationally
- This is how the NHS should do 'change'

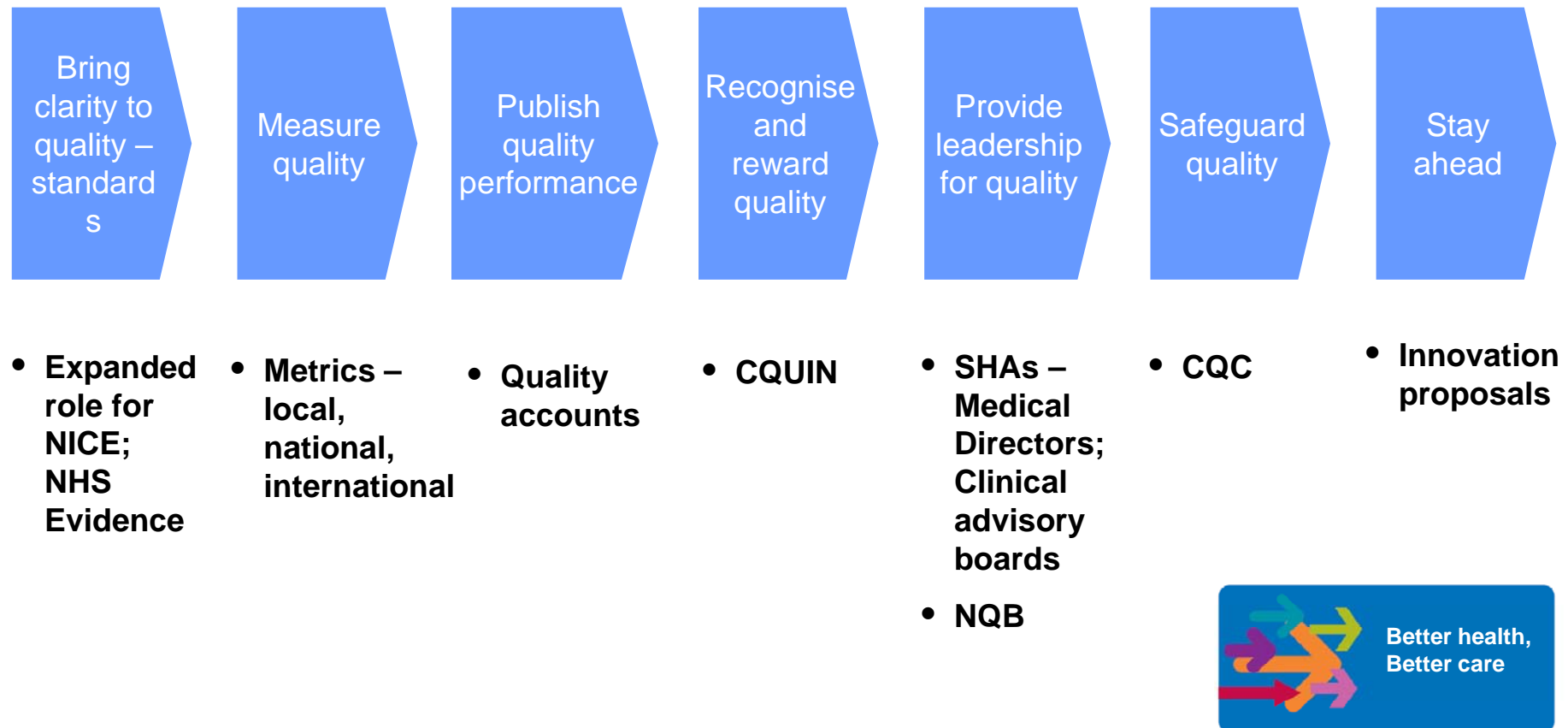
Our regional clinical visions



High Quality Care for All a vision for quality improvement



A quality framework to enable improvement



Implementation



“ Implementing the NSR vision of putting quality at the heart of all we do, requires a degree of ambition and change that has never been attempted before, either in the NHS or elsewhere”

David Nicholson, August 2008



Guiding principles

Co-production

In partnership with the NHS, Local Authorities and key stakeholders

Subsidiarity

The centre will play an enabling role but the details of implementation will be determined locally

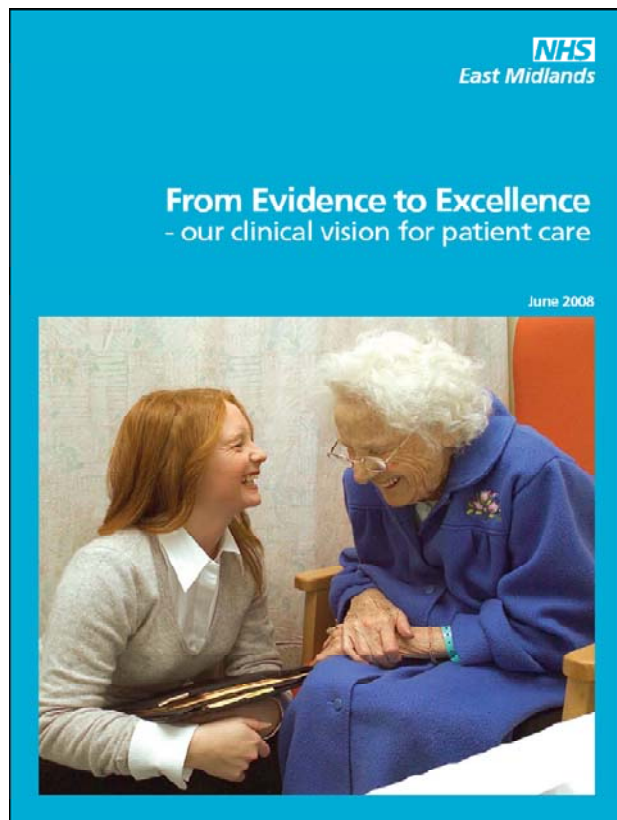
Clinical ownership and leadership

Our staff must continue to be active participants and leaders

System alignment

The wider system needs to be aligned around the same goals, enabling us to use our combined leverage to drive up quality across the system.

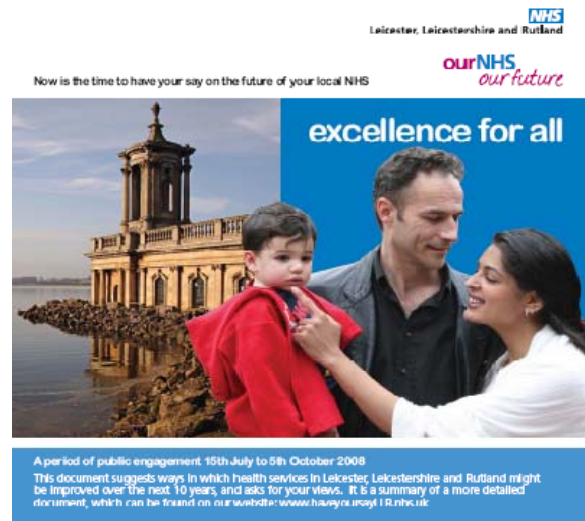
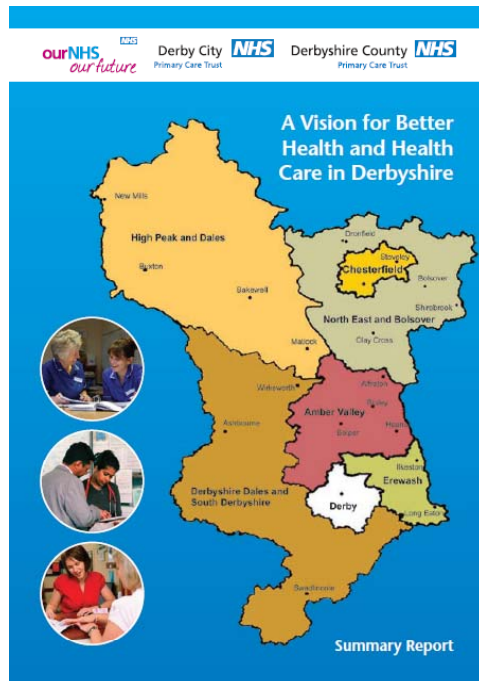
Our East Midlands Vision



We will create a stronger health system that is evidence-based, patient-centred, safe, high quality and championed by clinicians.



NSR in the East Midlands



NHS East Midlands



Shaping Health for Lincolnshire



How we are delivering the NSR

- Mainly through effective commissioning by PCTs
With detailed plans in Local Operating Plans
- A regional implementation programme owned by the PCTs
- Embedding Quality
- Developing a framework for innovation
- A Regional Clinical Cabinet – with county links
- A quality stakeholder group

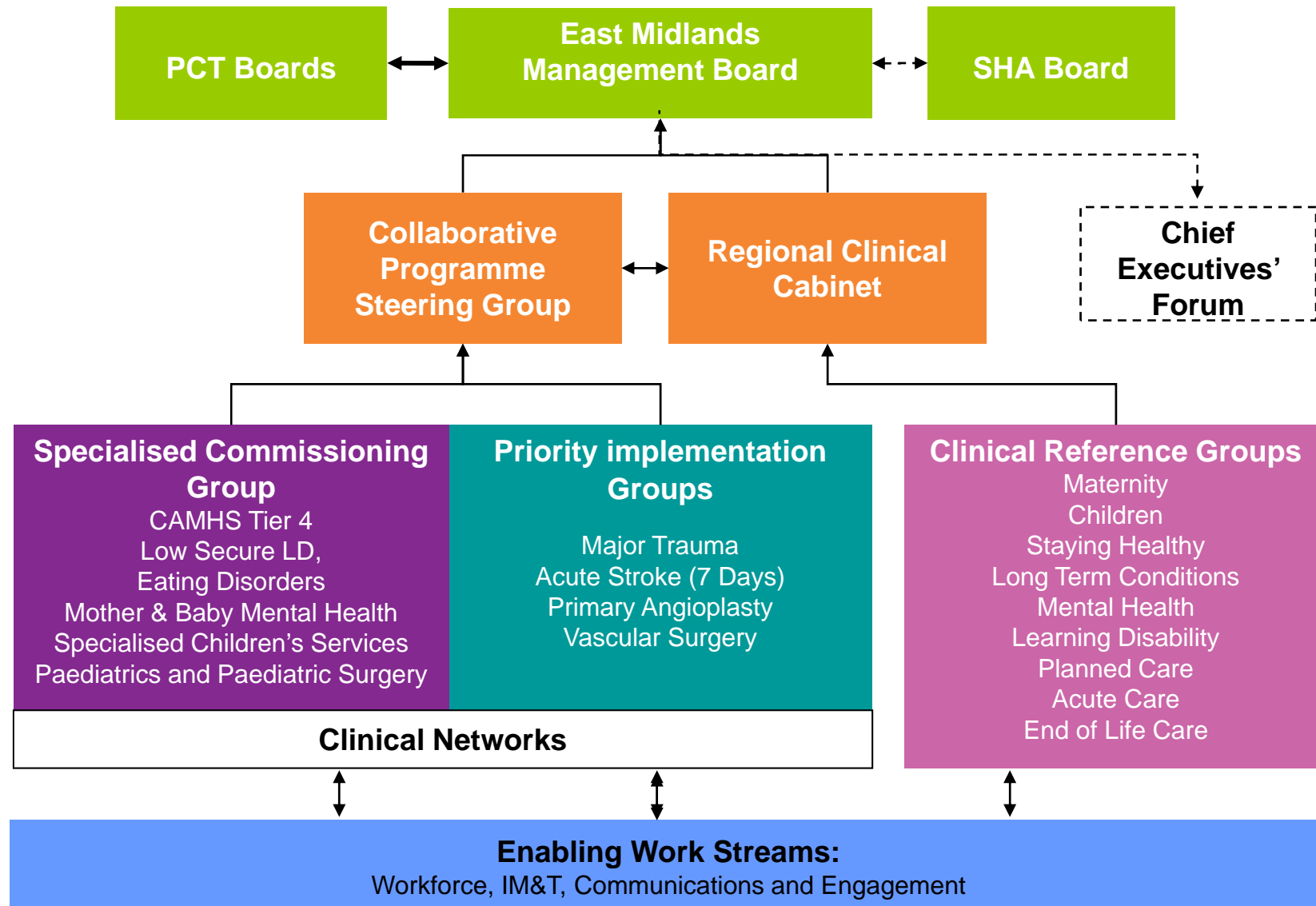
Our Regional Priorities

- Acute Stroke
- Primary angioplasty for STEMI heart attack
- Major Trauma
- Vascular surgery
- Telephone access to urgent care (3-digit number)
- Mother and baby mental health
- Eating disorders
- Low secure learning disability services
- Specialised children's services
- Child and adolescent mental health, tier 4

Programme Governance



East Midlands

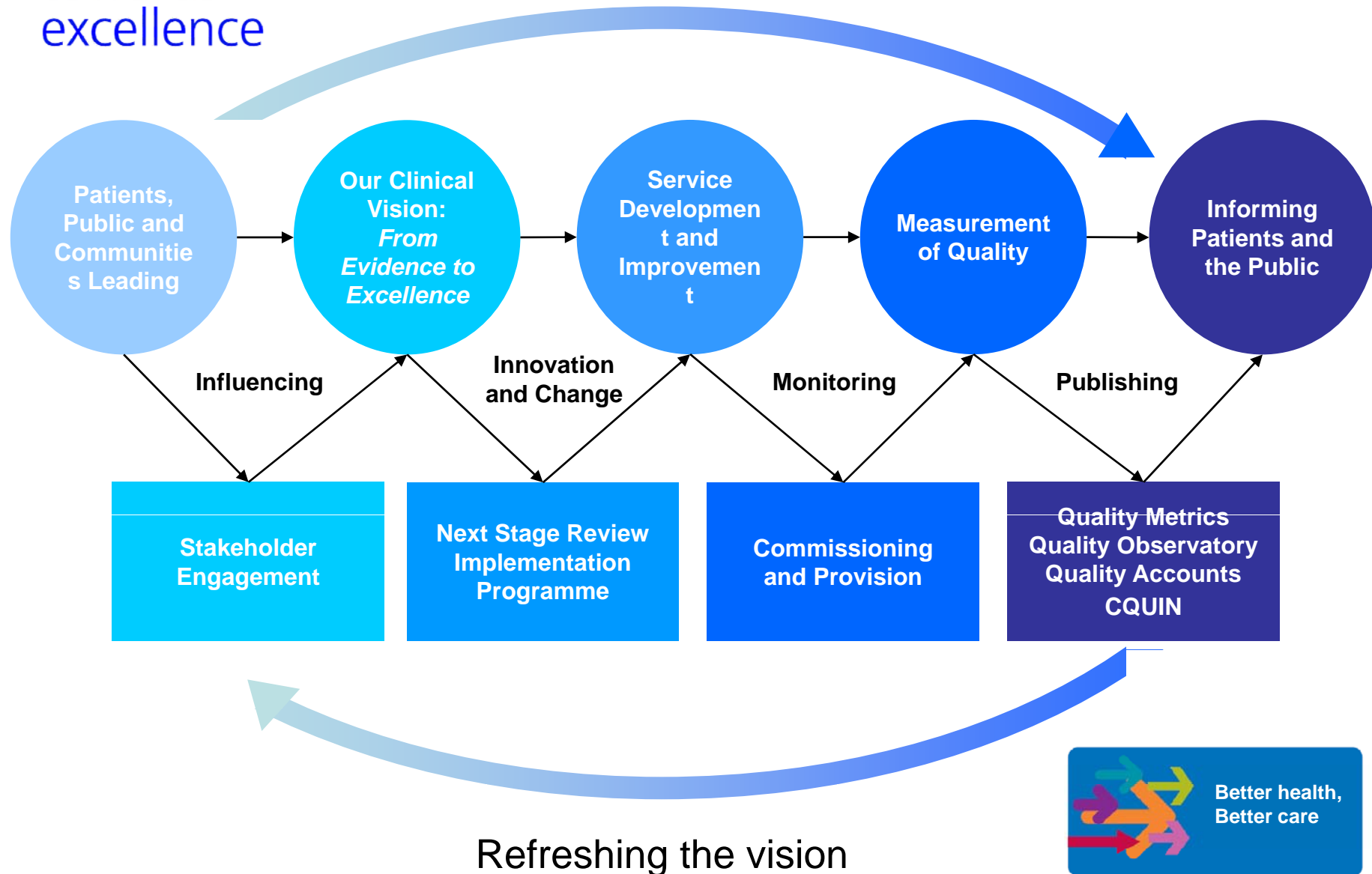


towards
excellence



Our Journey Towards Excellence

NHS
East Midlands



What it means for clinicians and professionals

- A clearer role in leading and shaping quality improvement and service transformation at local and regional levels:
 - Clinical Cabinet
 - Clinical Reference Groups
 - Advisory groups for priority changes, developing new models of care
 - Quality measurement and improvement



Leadership will make this change happen.

All of the frontline staff that have led this Review have shown themselves to be leaders by having the courage to step up and make the case for change.

Their task has only just begun - it is relatively easy to set out a vision, much harder to make it a reality



Lord Darzi, June 2008



Leading Large Scale Change

- A programme to support the development of the leadership capabilities of clinical leaders who will have key roles in implementing the Next Stage Review in the East Midlands
- Designed for:
 - Medical Directors
 - Nurse Directors
 - Regional and County clinical leads for NSR groups



A two-part programme

- Action Learning Sets, supported by the Clinical Leaders Network
- A series of learning events, supported by the NHS Institute, on a variety of topics around leading large scale change

Is the NSR over?

- Lord Darzi has stepped down but the ten-year vision for quality improvement remains our priority
- Implementation of the clinical visions will continue, with a new focus on:
 - Quality
 - Innovation
 - Productivity
 - Prevention



The direction is clear.....

- “We have a **unique opportunity** and a **serious responsibility** now to invest the growth of the next two years in plans that will **benefit patients** over the next five to 10 years. Our best chance lies in focusing on **improving quality and productivity**, linked together by **innovation driving sustained improvements** across the system.”

David Nicholson, NHS Chief Executive



Beyond the NSR... emerging policy

NHS
East Midlands

HM Government

Building
Britain's Future



June 2009



Building Britain's Future

- More control for patients: enforceable rights, entitlements, guarantees:
 - Hospital treatment in 18 weeks
 - Access a cancer specialist within 2 weeks
 - Free health checks
- More power for clinicians:
 - The right to run services through social enterprises

